

ADAPT WHY SUCCESS ALWAYS STARTS WITH FAILURE ENGL Complete Guide

adapt why success always starts with failure engl: Understanding the Path to Achievement

Success is often portrayed as a straight line—an upward trajectory that culminates in victory. However, the journey to success is rarely linear; it is frequently paved with setbacks, mistakes, and failures. Recognizing why success always starts with failure is essential for anyone striving to achieve their goals. This article explores the significance of failure in the pursuit of success, the psychological and practical lessons it offers, and ways to embrace setbacks as stepping stones toward achievement.

The Fundamental Connection Between Failure and Success

Failure as a Necessary Component of Growth

Failure is an integral part of learning and growth. It provides invaluable feedback that guides individuals toward better strategies, improved skills, and deeper understanding. Without experiencing setbacks, it becomes challenging to recognize weaknesses and areas for improvement.

Key points:

- Failure helps identify what doesn't work, narrowing down effective approaches.
- It fosters resilience, teaching individuals to persevere despite obstacles.
- Repeated failures build experience that can be leveraged for future success.

Historical Examples Demonstrating the Role of Failure

Throughout history, many successful individuals faced significant failures before reaching their goals:

- Thomas Edison, who famously said, "I have not failed. I've just found 10,000 ways that won't work." His perseverance led to the invention of the electric light bulb.
- J.K. Rowling, who faced rejection from multiple publishers before Harry Potter became a global phenomenon.

- Michael Jordan, who was cut from his high school basketball team but used that failure as motivation to become one of the greatest basketball players of all time.

These examples underscore that failure is often a stepping stone rather than a dead end.

Psychological Benefits of Embracing Failure

Building Resilience and Mental Toughness

Resilience—the ability to recover from setbacks—is essential for sustained success. Embracing failure cultivates mental toughness by challenging individuals to adapt, learn, and persist.

Tips for building resilience:

- Reframe failure as a learning opportunity rather than a defeat.
- Practice self-compassion and avoid harsh self-criticism.
- Develop a growth mindset—believing abilities can be developed through effort.

Enhancing Creativity and Innovation

Failure encourages experimentation and risk-taking, which are vital for innovation. When individuals are unafraid to fail, they are more likely to explore new ideas and solutions.

Benefits of embracing failure for creativity:

- Allows for testing unconventional approaches.
- Provides insights that lead to breakthroughs.
- Reduces fear of failure, promoting continuous improvement.

Practical Strategies to Embrace Failure and Use It as a Stepping Stone

Shift Your Perspective on Failure

Changing how you perceive failure is crucial. Instead of viewing it as a negative endpoint, see it as a valuable part of the learning process.

Strategies include:

- Adopt a growth mindset?believing abilities can be developed.
- Celebrate small wins and lessons learned from setbacks.
- Reflect on failures to extract lessons and plan better strategies.

Implement a Fail-Fast Approach

The fail-fast methodology encourages rapid experimentation and learning. By quickly testing ideas and accepting early failures, you can iterate and improve more efficiently.

Steps to implement:

- Set clear, measurable goals for your experiments.
- Take calculated risks to test new ideas.
- Analyze outcomes swiftly and adapt accordingly.

Develop a Resilient Mindset

Resilience is built through perseverance and adaptability. Cultivate resilience by:

- Maintaining a positive outlook despite setbacks.
- Seeking support from mentors or peers.
- Practicing mindfulness and stress management techniques.

Creating an Environment That Encourages Learning from Failure

Leadership and Organizational Culture

Organizations that foster a culture of learning from failure tend to be more innovative and adaptable. Encouraging open communication about mistakes reduces fear and promotes continuous improvement.

Best practices include:

- Recognizing effort and learning rather than just outcomes.
- Rewarding experimentation and calculated risk-taking.
- Providing constructive feedback and support.

Personal Habits for Embracing Failure

Individually, cultivating habits that normalize failure can accelerate growth:

- Keeping a failure journal to track lessons learned.
- Setting realistic expectations about setbacks.
- Practicing patience and persistence in pursuing goals.

The Bottom Line: Why Success Always Starts with Failure

Understanding that failure is not the opposite of success but a vital part of it transforms how we approach challenges. Every setback provides an opportunity to learn, adapt, and grow stronger. By shifting perceptions, developing resilience, and creating supportive environments, individuals and organizations can harness failure as a powerful catalyst for achievement.

Remember, some of the most successful people in history faced repeated failures before reaching their goals. Their stories serve as reminders that perseverance, resilience, and a willingness to learn from mistakes are the true keys to success.

Conclusion: Embrace Failure as Your Stepping Stone

Success is rarely achieved without encountering failure along the way. Instead of fearing setbacks, embrace them as invaluable lessons that propel you forward. Cultivating a growth mindset, practicing resilience, and fostering a supportive environment will help you navigate failures effectively. Ultimately, understanding why success always starts with failure empowers you to persist, innovate, and achieve your dreams.

Start viewing failure not as a dead end but as an essential part of your journey toward success. With each obstacle overcome, you move closer to realizing your full potential. Remember, every successful person has a story of failure?what matters is how you choose to learn and grow from yours.

Adapt Why Success Always Starts with Failure is a compelling concept that challenges conventional thinking about achievement and progress. At its core, the idea emphasizes that failure is not the opposite of success but rather an integral part of the journey toward achieving one's goals. This philosophy encourages resilience, learning, and adaptation?traits essential for long-term success in any domain. In this comprehensive review, we will explore the key principles of this concept, its implications for personal and professional growth, and how embracing failure can ultimately lead to unparalleled success.

Understanding the Core Philosophy: Why Failure Is Essential for Success

The core message of "Adapt Why Success Always Starts with Failure" is that failure is a prerequisite for success. It's a perspective that shifts the narrative from viewing failure as a setback to seeing it as a stepping stone.

The Role of Failure in Learning and Growth

Failure provides valuable insights that success often cannot offer. When we fail, we identify gaps in our knowledge, skills, or strategies. These insights enable us to refine our approaches, innovate, and adapt more effectively.

Key points:

- Failure exposes weaknesses and areas for improvement.
- It fosters resilience and mental toughness.
- It encourages experimentation, leading to innovation.
- It cultivates a growth mindset, emphasizing learning over perfection.

Historical and Modern Examples

Many successful individuals and companies have experienced significant failures before reaching their goals.

Examples include:

- Thomas Edison: Failed thousands of times before inventing the light bulb.
- J.K. Rowling: Faced multiple rejections before Harry Potter became a global phenomenon.
- Apple Inc.: Experienced product failures and near-bankruptcy before dominating the tech industry.

These examples reinforce the idea that failure is not the end but part of the process that leads to success.

How to Embrace Failure as a Catalyst for Success

Adopting a mindset that values failure requires deliberate effort and strategic thinking.

Shifting Mindset: From Fear to Acceptance

The first step is changing how we perceive failure. Instead of viewing it as a negative outcome, see

it as a learning opportunity.

Strategies include:

- Reframing failure as feedback.
- Celebrating small wins and lessons learned.
- Practicing self-compassion and patience.

Building Resilience through Repeated Failures

Resilience is crucial. The ability to bounce back from setbacks determines long-term success.

Tips for building resilience:

- Develop a support system.
- Maintain a growth-oriented outlook.
- Reflect on failures to extract lessons.

Iterative Learning and Continuous Adaptation

Success often involves multiple iterations. Each failure provides data that can be used to adapt strategies.

Features of this approach:

- Rapid prototyping and testing.
- Feedback loops for constant improvement.
- Flexibility in goals and methods.

The Advantages of Adapting to Failure

Embracing failure as part of success offers numerous benefits:

- Enhanced Creativity and Innovation: Failures push boundaries and encourage out-of-the-box thinking.
- Faster Learning Curves: Mistakes highlight what doesn't work, streamlining the path to success.

- Increased Perseverance: Facing failures builds grit and determination.
- Better Risk Management: Learning from failures helps in assessing risks more effectively.

Pros:

- Promotes a proactive attitude toward challenges.
- Encourages experimentation without fear of failure.
- Facilitates continuous personal and professional development.

Cons:

- Can be discouraging if failures are frequent and unconstructive.
- Might lead to risk aversion if failures are perceived as catastrophic.
- Requires a cultural shift, especially in traditional organizations that stigmatize failure.

Implementing the "Failure-First" Approach in Practice

To effectively leverage failure as a pathway to success, individuals and organizations need practical strategies.

Start Small and Scale

Begin with low-stakes experiments to build confidence and gather insights.

Features:

- Pilot projects or prototypes.
- Controlled experiments to test assumptions.
- Incremental adjustments based on feedback.

Develop a Fail-Fast Culture

Encourage rapid experimentation and learning.

Features:

- Emphasize quick iterations.

- Normalize failures as part of the process.
- Debrief and analyze failures openly.

Set Clear Goals and Learning Metrics

Focus on learning outcomes rather than just end results.

Features:

- Track lessons learned and improvements.
- Celebrate progress and resilience.
- Adjust goals based on insights gained from failures.

Challenges and Criticisms of the Failure-Driven Success Model

While the philosophy is powerful, it's not without challenges.

Overcoming Fear of Failure

Many people and organizations have ingrained fears of failure due to societal or cultural pressures.

Strategies:

- Reframe failure as an essential part of growth.
- Share stories of failure leading to success.
- Provide psychological safety in teams.

Balancing Risk and Caution

Too much risk-taking can be destructive, while too little stifles innovation.

Considerations:

- Assess risks carefully.
- Maintain contingency plans.
- Learn when to pivot or persevere.

Potential for Repeated Failures

Continuous failures without progress can demoralize.

Solutions:

- Set realistic expectations.
- Regularly evaluate whether the current approach is effective.
- Know when to change strategies.

Conclusion: Success is a Journey Through Failure

"Adapt Why Success Always Starts with Failure" encapsulates a transformative approach to achieving goals. It advocates for embracing failures as necessary, valuable, and inevitable components of the journey toward success. This philosophy encourages resilience, continuous learning, and adaptability—traits that are vital in an ever-changing world. While it requires a mindset shift and cultural change, the benefits of viewing failure as a stepping stone are profound. Success, in this context, is not about avoiding failure but about leveraging it to build stronger, more innovative, and resilient individuals and organizations.

Adopting this approach can lead to breakthroughs that otherwise might have been missed if failure is feared or suppressed. Ultimately, the most successful people and enterprises are those that understand failure is not the opposite of success but its foundation. By cultivating a culture that adapts and learns from failures, we unlock the true potential for growth and achievement.

Question Answer Why does the book 'Adapt: Why Success Always Starts with Failure' emphasize the importance of failure in achieving success? The book highlights that failure is a critical learning experience that fosters resilience, innovation, and growth, ultimately paving the way for success. How can embracing failure lead to better adaptation in today's fast-changing world? Embracing failure encourages experimentation and learning from mistakes, enabling individuals and organizations to adapt more effectively to new challenges and environments. What are some key strategies suggested in 'Adapt' for turning failures into opportunities? The book recommends analyzing failures to extract lessons, maintaining a growth mindset, adjusting strategies accordingly, and persevering despite setbacks. In what ways does the concept of failure in 'Adapt' challenge traditional views of success? It challenges the notion that success is linear and immediate, instead portraying failure as an integral and necessary step in the iterative process of achieving excellence. How does 'Adapt' propose individuals and companies can develop resilience through failure? By viewing failures as learning opportunities, practicing reflection, and cultivating persistence, individuals and companies can build resilience that helps them bounce back and improve. What role does innovation play in the idea that failure is a starting point for success? Innovation often involves trial and error; failures provide valuable insights that lead to novel solutions and breakthroughs, making failure a catalyst for innovation. Can you give an example from 'Adapt' of a successful

person or organization that thrived after failures? The book discusses figures like Steve Jobs, who faced setbacks but used failures as learning experiences to eventually build groundbreaking products and achieve success. How does 'Adapt' suggest leaders should handle failure within their teams? Leaders are encouraged to create a safe environment for experimentation, encourage open discussion of failures, and focus on learning and growth rather than blame. What is the overall message of 'Adapt' regarding the relationship between failure and success? The overarching message is that failure is not the opposite of success but rather a crucial component of the journey, serving as a foundation for growth, innovation, and eventual achievement.

Related keywords: adapt, success, failure, growth, resilience, perseverance, learning, mindset, overcoming obstacles, progress

getting failure rate data exida

Getting Failure Rate Data Exida: An In-Depth Guide

Getting failure rate data exida is a critical step in ensuring the safety, reliability, and integrity of safety-critical systems. Exida is a renowned global provider of functional safety, cybersecurity, and risk management solutions. They offer extensive databases, methodologies, and tools for obtaining accurate failure rate data essential for risk assessments, safety integrity level (SIL) determination, and system design. This article explores the importance of failure rate data, how exida gathers and maintains this data, and practical steps to access and utilize it effectively for safety-critical applications.

Understanding Failure Rate Data and Its Significance

What is Failure Rate Data?

Failure rate data quantifies how often a component, system, or device fails over a specified period, typically expressed in failures per million hours (FITs), failures per hour, or failures per cycle. This data is fundamental to reliability analysis, enabling engineers to predict system behavior, perform risk assessments, and design for safety and robustness.

Why is Failure Rate Data Important?

- Supports Safety Integrity Level (SIL) calculations according to standards such as IEC 61508 and IEC 61511

- Facilitates risk assessment and hazard analysis
- Enables predictive maintenance planning
- Helps in component selection and system design optimization
- Ensures compliance with safety standards and regulatory requirements

exida's Approach to Gathering Failure Rate Data

Sources of Failure Rate Data at exida

exida employs a comprehensive approach to compile failure rate data, drawing from multiple authoritative sources:

- **Industry Databases:** exida maintains extensive failure rate databases that include data from various industry sectors such as process, automotive, aerospace, and energy.
- **Standards and Regulatory Agencies:** Data from IEC, IEEE, IECQ, and other standards organizations are incorporated to ensure compliance and accuracy.
- **Empirical Data Collection:** exida collaborates with industry partners and clients to gather real-world failure data from operational equipment.
- **Published Literature and Research:** Academic papers, technical journals, and safety reports contribute to the robustness of their data sources.
- **Manufacturer Data and Certifications:** Failure rates provided by component manufacturers are integrated, often supplemented with field data for validation.

Data Validation and Quality Assurance

exida emphasizes data quality through rigorous validation processes, including:

- Cross-referencing multiple sources to ensure consistency
- Statistical analysis to identify anomalies or outliers
- Periodic updates to incorporate new failure data and technological advances
- Expert review panels to evaluate data relevance and accuracy

Accessing Failure Rate Data from exida

Tools and Databases Provided by exida

exida offers several tools and databases that facilitate access to failure rate data:

- **exida Reliability Data Repository:** A comprehensive database containing failure rates, failure modes, and repair times for a wide range of components.
- **exida Fault Tree and FMEA Software:** Integrated modules that incorporate failure data for system reliability modeling.
- **Certainty Data Packages:** Pre-packaged failure data aligned with specific industry standards, ready for use in safety assessments.
- **Online Portals and Customer Portals:** Secure access points where clients can retrieve tailored failure data reports.

How to Access Failure Rate Data

Getting failure rate data from exida typically involves the following steps:

- **Identify Your Needs:** Determine the specific components, systems, or safety functions you are analyzing.
- **Select the Appropriate Database or Tool:** Choose from exida's data repositories or software modules relevant to your application.
- **Request Access or Licensing:** Contact exida's sales or support teams to obtain access, which may involve licensing agreements.
- **Utilize the Data in Your Analysis:** Import failure rate data into your reliability modeling tools or safety calculations.
- **Validate and Adjust Data as Needed:** Cross-reference with your operational data or manufacturer specifications for accuracy.

Best Practices for Using exida Failure Rate Data

Ensuring Data Relevance and Accuracy

While exida provides comprehensive failure data, users should ensure the data is pertinent to their specific context by:

- Matching failure data to the operational environment and conditions
- Considering the age and maintenance history of components
- Adjusting failure rates based on environmental factors such as temperature, humidity, and vibration
- Updating data regularly to reflect field performance and technological developments

Integrating Failure Rate Data into Safety Assessments

Effective integration involves:

- Performing detailed FMEA (Failure Mode and Effects Analysis)
- Building fault tree models incorporating failure rates
- Calculating SIL levels using established methods such as the risk graph or quantitative models
- Documenting assumptions and data sources for traceability

Challenges and Limitations in Obtaining Failure Rate Data from exida

Data Confidentiality and Proprietary Concerns

Some failure data may be sensitive or proprietary, limiting accessibility for external users. exida manages these concerns through confidentiality agreements and data anonymization.

Variability of Failure Data

Failure rates can vary significantly based on operational conditions, manufacturing quality, and maintenance practices. Users should interpret failure data as probabilistic estimates rather than deterministic values.

Keeping Data Up-to-Date

Technological advancements and new failure modes necessitate regular updates. Users must ensure they are referencing the latest data to maintain accuracy in risk assessments.

Conclusion

Getting failure rate data from exida is an essential aspect of conducting thorough safety and reliability analyses for safety-critical systems. Their comprehensive databases, validated methodologies, and specialized tools provide engineers and safety professionals with the necessary information to make informed decisions. By understanding the sources of failure data, how to access and utilize it effectively, and acknowledging its limitations, organizations can enhance their safety integrity, optimize maintenance strategies, and ensure compliance with relevant standards. As technology evolves and operational environments change, maintaining an active engagement with exida's data resources ensures ongoing accuracy and relevance in failure rate assessments, ultimately contributing to safer and more reliable systems.

Getting Failure Rate Data Exida: A Comprehensive Analysis

In the realm of safety instrumented systems (SIS), process safety, and functional safety

management, accurate failure rate data is pivotal. Among the authoritative sources for such data is exida, a leading organization specializing in safety lifecycle services, risk assessment, and failure data management. This article delves into the process of obtaining failure rate data from exida, exploring its methodologies, data quality, application scope, and best practices for industry professionals seeking reliable failure metrics.

Understanding exida and Its Role in Failure Data Collection

exida is renowned for its expertise in functional safety, cybersecurity, and risk assessment. Since its inception, it has built a reputation for providing rigorous safety lifecycle support, including the development of failure data libraries, safe design practices, and certification assistance.

Key Offerings Related to Failure Data:

- Failure Rate Data Libraries
- Failure Mode and Effects Data
- Fault Tree and Reliability Analysis Tools
- Customized Data for Specific Industries

exida's failure rate data is often used in safety integrity level (SIL) calculations, risk assessments, and system design validation, making it a trusted resource among process industries, manufacturing, and automation sectors.

Accessing Failure Rate Data from exida

Getting failure rate data from exida involves several pathways, primarily depending on the user's needs, licensing agreements, and whether the data is part of a broader safety assessment project.

1. Licensing and Membership

Most of exida's failure data products are proprietary and require licensing or subscription. Organizations seeking to access detailed failure rate data typically engage in:

- Commercial Licensing: Contracting with exida to obtain access to their failure data libraries. This is suitable for companies conducting extensive safety assessments or integrating failure data into their risk models.
- Partnerships and Collaborations: For research institutions or industry consortia, establishing collaborations can facilitate data sharing and joint safety studies.
- Training and Certification Programs: Enrolling in exida's training courses may include access to

failure data as part of educational resources.

Steps to Access:

- Contact exida sales or support representatives via their official website.
- Define the scope of data required (e.g., component failure rates, system failure data).
- Undergo necessary contractual agreements, which may specify data usage limitations.

2. Utilizing exida's Data Libraries and Tools

exida offers specialized tools and databases that incorporate failure rate data, such as:

- exSILentia: A SIL calculation tool that includes pre-loaded failure data.
- exida Failure Data Libraries: Curated datasets covering common components, sensors, valves, and more.

To access these, clients typically:

- Subscribe to the relevant modules or packages.
- Receive data extracts or integrate data directly into their safety analysis software.
- Use provided documentation and guidelines for proper application.

3. Custom Data Requests and Consultations

For unique applications or components not covered in standard libraries, organizations can request tailored failure data:

- Submit a detailed request specifying the component, operating environment, and failure modes.
- Engage with exida's experts for data development, which may involve analysis of field data, manufacturer specifications, or literature review.
- Obtain a customized failure rate estimate suited to the specific operational context.

Sources and Methodologies Behind exida's Failure Rate Data

Understanding how exida derives failure rate data is essential to evaluating its reliability and applicability.

Data Collection and Sources

exida's failure data is compiled from multiple sources:

- Published Literature: Industry reports, standards, and academic studies.
- Manufacturer Data: Failure rates supplied by component manufacturers, often based on field data or accelerated testing.
- Field Data Collection: exida conducts or commissions failure data collection from real-world operating environments.
- Historical Databases: Aggregated failure data from previous projects, safety databases, and reliability studies.

Data Validation and Quality Assurance

Reliability data must be rigorously validated to ensure accuracy:

- Cross-Verification: Comparing manufacturer data with field performance.
- Statistical Analysis: Using statistical models to identify outliers or anomalies.
- Expert Review: Subject matter experts review data sets for consistency and relevance.
- Benchmarking: Comparing data with industry standards such as IEC 61508, IEC 61511, or IEC 62381.

exida emphasizes transparency in its data derivation process, providing documentation and confidence levels for each failure rate estimate.

Failure Rate Modeling Techniques

exida employs various modeling approaches, including:

- Constant Failure Rate Models: Assumes failures occur randomly over time (useful for electronic components).
- Bathtub Curve Models: Accounts for infant mortality, random failures, and wear-out phases.
- Bayesian Updating: Incorporates new field data to refine failure rate estimates.
- Component-Specific Models: Tailored failure modes and rates based on component design and usage context.

Application and Limitations of exida Failure Rate Data

While exida provides comprehensive failure data, users must understand its applicability and limitations.

Strengths

- Industry-Validated Data: Based on rigorous collection and analysis.
- Component-Level Detail: Failure rates for specific components facilitate precise SIL calculations.
- Integration with Safety Lifecycle: Data aligns with standards like IEC 61508 and IEC 61511.
- Customizability: Ability to request tailored data for unique operational environments.

Limitations

- Proprietary and Costly: Access generally involves licensing fees.
- Context-Specific Variability: Failure rates can vary significantly with environment, maintenance practices, and operational conditions.
- Data Gaps: Not all components or failure modes are covered comprehensively, especially for emerging technologies.
- Time Sensitivity: Failure data may become outdated if technological advancements or operational conditions change.

Best Practices for Using exida Failure Rate Data

To maximize the benefits of exida's failure data, practitioners should adopt best practices:

- Verify Data Relevance: Ensure the failure data aligns with your component types and operating conditions.
- Combine Multiple Data Sources: Cross-reference exida data with manufacturer datasheets and field data.
- Adjust for Environmental Factors: Incorporate correction factors for temperature, humidity, and operational stress.
- Document Assumptions: Maintain records of how failure data was selected and applied.
- Update Regularly: Periodically review and update failure rates to reflect operational experience and new data.

Conclusion

Getting failure rate data from exida is a vital step in conducting accurate safety and reliability

analyses for safety instrumented systems. While access often requires licensing and collaboration, the depth, validation, and industry acceptance of exida's failure data make it a valuable resource for safety professionals. By understanding the sources, methodologies, and application considerations, organizations can leverage exida's failure rate data to improve risk assessments, enhance system safety, and comply with relevant standards.

Navigating the process of obtaining and applying failure data from exida demands diligence, technical expertise, and a clear understanding of operational context. When used appropriately, exida's failure rate data can significantly contribute to safer, more reliable process industries worldwide.

Disclaimer: This article provides a general overview and does not substitute for direct engagement with exida or its official resources. For specific failure data needs, contact exida directly.

Question What is the process for obtaining failure rate data from exida? To obtain failure rate data from exida, you typically need to access their databases through their software tools or request data directly from exida's support team, ensuring you have the necessary licensing and project information. **Answer** How accurate is the failure rate data provided by exida for safety assessments? exida's failure rate data is based on comprehensive industry databases and validated models, making it highly reliable for safety assessments, although users should always consider site-specific factors and review data applicability. Can I customize failure rate data from exida for specific industry applications? Yes, exida allows customization of failure rate data to fit specific industry contexts by adjusting parameters and incorporating additional data, ensuring more accurate risk analyses tailored to your application. What are the typical sources of failure rate data used by exida? exida's failure rate data is sourced from international standards, published literature, industry reports, and their proprietary failure databases, ensuring comprehensive and up-to-date information. Is failure rate data from exida suitable for use in IEC 61508 or IEC 61511 safety lifecycle assessments? Yes, exida's failure rate data is designed to comply with standards like IEC 61508 and IEC 61511, making it suitable for safety lifecycle assessments and functional safety calculations. How often does exida update its failure rate data to reflect new industry insights? exida regularly updates its failure rate data, typically annually or as new industry research and failure information become available, to ensure users have access to the most current and accurate data.

Related keywords: failure rate data, exida, reliability data, safety data, SIL data, hazard analysis, risk assessment, failure mode analysis, safety lifecycle, industrial safety

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